

E-063-18

[ ORIGINAL ]

**ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD  
DISCONTINUATION APPLICATION FOR EXEMPTION**

**SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION**

**RECEIVED****Facility/Project Identification**

DEC 14 2018

Facility Name:	Highland Park Hospital		
Street Address:	777 Park Avenue West		
City and Zip Code:	Highland Park, IL 60035		
County:	Lake	Health Service Area	VIII
		Health Planning Area:	A-09

**HEALTH FACILITIES &  
SERVICES REVIEW BOARD****Applicant(s)** [Provide for each applicant (refer to Part 1130.220)]

Exact Legal Name:	NorthShore University HealthSystem
Street Address:	1301 Central Street
City and Zip Code:	Evanston, IL 60201
Name of Registered Agent:	Kristen Murtos
Registered Agent Street Address:	1301 Central Street
Registered Agent City and Zip Code:	Evanston, IL 60201
Name of Chief Executive Officer:	Gerald P. Gallagher
CEO Street Address:	1301 Central Street
CEO City and Zip Code:	Evanston, IL 60201
CEO Telephone Number:	847/657-5800

**Type of Ownership of Applicants**

- |  |  |                                |
|--|--|--------------------------------|
| <input checked="" type="checkbox"/> Non-profit Corporation | <input type="checkbox"/> Partnership         |                                |
| <input type="checkbox"/> For-profit Corporation            | <input type="checkbox"/> Governmental        |                                |
| <input type="checkbox"/> Limited Liability Company         | <input type="checkbox"/> Sole Proprietorship | <input type="checkbox"/> Other |
- o Corporations and limited liability companies must provide an Illinois certificate of good standing.
  - o Partnerships must provide the name of the state in which they are organized and the name and address of each partner specifying whether each is a general or limited partner.

**APPEND DOCUMENTATION AS ATTACHMENT 1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**Primary Contact** [Person to receive ALL correspondence or inquiries]

Name:	Jacob M. Axel
Title:	President
Company Name:	Axel & Associates, Inc.
Address:	675 North Court, Suite 210 Palatine, IL 60067
Telephone Number:	847/776-7101
E-mail Address:	jacobmaxel@msn.com
Fax Number:	847/776-7101

**Additional Contact** [Person who is also authorized to discuss the application for exemption]

Name:	none
Title:	
Company Name:	
Address:	
Telephone Number:	
E-mail Address:	
Fax Number:	

**ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD  
DISCONTINUATION APPLICATION FOR EXEMPTION**

**SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION**

**Facility/Project Identification**

Facility Name:	Highland Park Hospital				
Street Address:	777 Park Avenue West				
City and Zip Code:	Highland Park, IL 60035				
County:	Lake	Health Service Area	VIII	Health Planning Area:	A-09

**Applicant(s)** [Provide for each applicant (refer to Part 1130.220)]

Exact Legal Name:	NorthShore University HealthSystem d/b/a Highland Park Hospital
Street Address:	1301 Central Street
City and Zip Code:	Evanston, IL 60201
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**Type of Ownership of Applicants**

<input checked="checked" type="checkbox"/> Non-profit Corporation	<input type="checkbox"/> Partnership	
<input type="checkbox"/> For-profit Corporation	<input type="checkbox"/> Governmental	
<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Other
<ul style="list-style-type: none"><li>o Corporations and limited liability companies must provide an <b>Illinois certificate of good standing</b>.</li><li>o Partnerships must provide the name of the state in which they are organized and the name and address of each partner specifying whether each is a general or limited partner.</li></ul>		

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E-mail Address:	jacobmaxel@msn.com
Fax Number:	847/776-7101

**Additional Contact** [Person who is also authorized to discuss the application for exemption]

Name:	none
Title:	
Company Name:	
Address:	
Telephone Number:	
E-mail Address:	
Fax Number:	

### Post Exemption Contact

[Person to receive all correspondence subsequent to exemption issuance-**THIS PERSON MUST BE EMPLOYED BY THE LICENSED HEALTH CARE FACILITY AS DEFINED AT 20 ILCS 3960**]

Name:	Kristen Murtos
Title:	Chief Administrative & Strategy Officer
Company Name:	NorthShore University HealthSystem
Address:	1301 Central Street Evanston, IL 60201
Telephone Number:	847/657-5800
E-mail Address:	kmurtos@northshore.org
Fax Number:	

### Site Ownership

[Provide this information for each applicable site]

Exact Legal Name of Site Owner:	NorthShore University HealthSystem
Address of Site Owner :	1301 Central Street Evanston, IL 60201
Street Address or Legal Description of the Site:	777 Park Avenue West Highland Park, IL 60035
<b>Proof of ownership or control of the site is to be provided as Attachment 2. Examples of proof of ownership are property tax statements, tax assessor's documentation, deed, notarized statement of the corporation attesting to ownership, an option to lease, a letter of intent to lease, or a lease.</b>	
<b>APPEND DOCUMENTATION AS ATTACHMENT 2, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</b>	

### Operating Identity/Licensee

[Provide this information for each applicable facility and insert after this page.]

Exact Legal Name:	Highland Park Hospital
Address:	777 Park Avenue West Highland Park, IL 60035
<input checked="" type="checkbox"/> Non-profit Corporation	<input type="checkbox"/> Partnership
<input type="checkbox"/> For-profit Corporation	<input type="checkbox"/> Governmental
<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Sole Proprietorship <input type="checkbox"/> Other
<ul style="list-style-type: none"><li>Corporations and limited liability companies must provide an Illinois Certificate of Good Standing.</li><li>Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.</li><li><b>Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.</b></li></ul>	
<b>APPEND DOCUMENTATION AS ATTACHMENT 3, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</b>	

### **Organizational Relationships**

Provide (for each applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

**APPEND DOCUMENTATION AS ATTACHMENT 4, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

### **Narrative Description**

In the space below, provide a brief narrative description of the project. Explain **WHAT** is to be done in **State Board defined terms**, **NOT WHY** it is being done. If the project site does NOT have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

NorthShore University HealthSystem proposes to discontinue the 6-bed pediatric category of service located at Highland Park Hospital.

HFSRB approval for the proposed discontinuation is being sought through the Certificate of Exemption ("COE") process; and as such, substantive/non-substantive classification is not applicable.

### Project Status and Completion Schedules

**Outstanding Permits:** Does the facility have any projects for which the State Board issued a permit that is not complete? Yes \_\_\_ No X. If yes, indicate the projects by project number and whether the project will be complete when the exemption that is the subject of this application is complete.

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**Anticipated exemption completion date** (refer to Part 1130.570): \_\_\_\_\_

### State Agency Submittals [Section 1130.620(c)]

Are the following submittals up to date as applicable:

X Cancer Registry

X APORS

X All formal document requests such as IDPH Questionnaires and Annual Bed Reports been submitted

X All reports regarding outstanding permits

**Failure to be up to date with these requirements will result in the Application being deemed incomplete.**

## CERTIFICATION

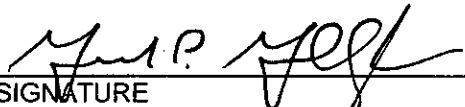
The Application must be signed by the authorized representatives of the applicant entity. Authorized representatives are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manager or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

This Application is filed on the behalf of \_\_\_\_\_

NorthShore University HealthSystem \*

in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this Application on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the fee required for this application is sent herewith or will be paid upon request.


  
SIGNATURE

Gerald P. Gallagher

PRINTED NAME

President and CEO

PRINTED TITLE

  
SIGNATURE

Sean T. O'Grady

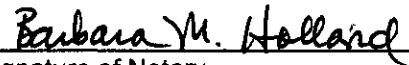
PRINTED NAME

Chief Clinical Operations Officer

PRINTED TITLE

Notarization:

Subscribed and sworn to before me  
this 26<sup>th</sup> day of November 2018

  
Signature of Notary

Seal

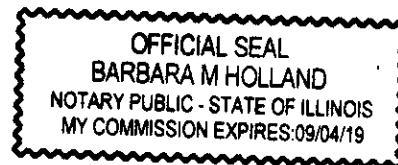


Notarization:

Subscribed and sworn to before me  
this 26<sup>th</sup> day of November 2018

  
Signature of Notary

Seal



\*Insert the EXACT legal name of the applicant

## CERTIFICATION


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This Application is filed on the behalf of \_\_\_\_\_

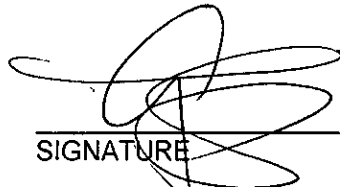
NorthShore University HealthSystem d/b/a Highland Park Hospital \*

in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this Application on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the fee required for this application is sent herewith or will be paid upon request.

  
SIGNATURE

Sean T. O'Grady  
PRINTED NAME

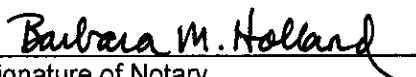
Chief Clinical Operations Officer  
PRINTED TITLE

  
SIGNATURE

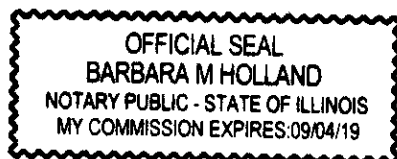
Gabrielle Cummings  
PRINTED NAME

President, Highland Park Hospital  
PRINTED TITLE

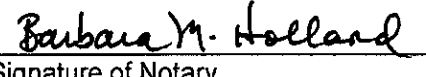
Notarization:  
Subscribed and sworn to before me  
this 26<sup>th</sup> day of November 2018

  
Signature of Notary

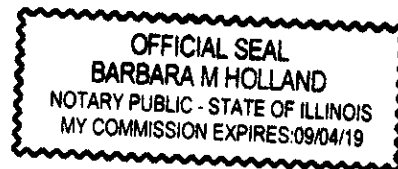
Seal



Notarization:  
Subscribed and sworn to before me  
this 29<sup>th</sup> day of November 2018

  
Signature of Notary

Seal



\*Insert the EXACT legal name of the applicant



## SECTION II. DISCONTINUATION

### Type of Discontinuation

- ☐ Discontinuation of an Existing Health Care Facility
- X Discontinuation of a category of service

### Criterion 1130.525 and 1110.290 - Discontinuation

READ THE REVIEW CRITERION and provide the following information:

#### GENERAL INFORMATION REQUIREMENTS

1. Identify the categories of service and the number of beds, if any, that are to be discontinued.
2. Identify all of the other clinical services that are to be discontinued.
3. Provide the anticipated date of discontinuation for each identified service or for the entire facility.
4. Provide the anticipated use of the physical plant and equipment after the discontinuation occurs.
5. Provide the anticipated disposition and location of all medical records pertaining to the services being discontinued, and the length of time the records will be maintained.
6. For applications involving the discontinuation of an entire facility, provide certification by an authorized representative that all questionnaires and data required by HFSRB or DPH (e.g., annual questionnaires, capital expenditures surveys, etc.) will be provided through the date of discontinuation, and that the required information will be submitted no later than 90 days following the date of discontinuation.
7. Provide attestation that the facility provided the required notice of the facility or category of service closure to local media that the health care facility would routinely notify about facility events. The supporting documentation shall include a copy of the notice, the name of the local media outlet, the date the notice was given, and the result of the notice, e.g., number of times broadcasted, written, or published. Only notice that is given to a local television station, local radio station, or local newspaper will be accepted.

APPEND DOCUMENTATION AS ATTACHMENT 5, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**REASONS FOR DISCONTINUATION**

The applicant shall state the reasons for the discontinuation and provide data that verifies the need for the proposed action. See criterion 1110.130(b) for examples.

**APPEND DOCUMENTATION AS ATTACHMENT 6, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**IMPACT ON ACCESS**

1. Document whether or not the discontinuation will have an adverse effect upon access to care for residents of the facility's market area.
2. Provide copies of notification letters sent to other resources or health care facilities that provide the same services as those proposed for discontinuation. The notification letter must include at least the anticipated date of discontinuation and the total number of patients that received care or the number of treatments provided during the latest 24 months.

**APPEND DOCUMENTATION AS ATTACHMENT 7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

### **SECTION III. BACKGROUND**

**READ THE REVIEW CRITERION and provide the following required information:**

#### **BACKGROUND OF APPLICANT**

1. A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.
2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filing of the application.
3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. **Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.**
4. If, during a given calendar year, an applicant submits more than one application for permit or exemption, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest that the information was previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

**APPEND DOCUMENTATION AS ATTACHMENT 8, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-4) MUST BE IDENTIFIED IN ATTACHMENT 8.**

## SECTION IV. SAFETY NET IMPACT STATEMENT

**SAFETY NET IMPACT STATEMENT that describes all of the following must be submitted for ALL PROJECTS TO DISCONTINUE A HEALTH CARE FACILITY OR CATEGORY OF SERVICE [20 ILCS 3960/5.4]:**

1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

**Safety Net Impact Statements shall also include all of the following:**

1. For the 3 fiscal years prior to the application, a certification describing the amount of charity care provided by the applicant. The amount calculated by hospital applicants shall be in accordance with the reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.
2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaid patients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.
3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service.

**A table in the following format must be provided as part of Attachment 9.**

Safety Net Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	Year	Year	Year
Inpatient			
Outpatient			
Total			
Charity (cost in dollars)			
Inpatient			
Outpatient			
Total			
MEDICAID			
Medicaid (# of patients)	Year	Year	Year
Inpatient			
Outpatient			
Total			
Medicaid (revenue)			
Inpatient			
Outpatient			
Total			

APPEND DOCUMENTATION AS ATTACHMENT 9, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

## SECTION V. CHARITY CARE INFORMATION

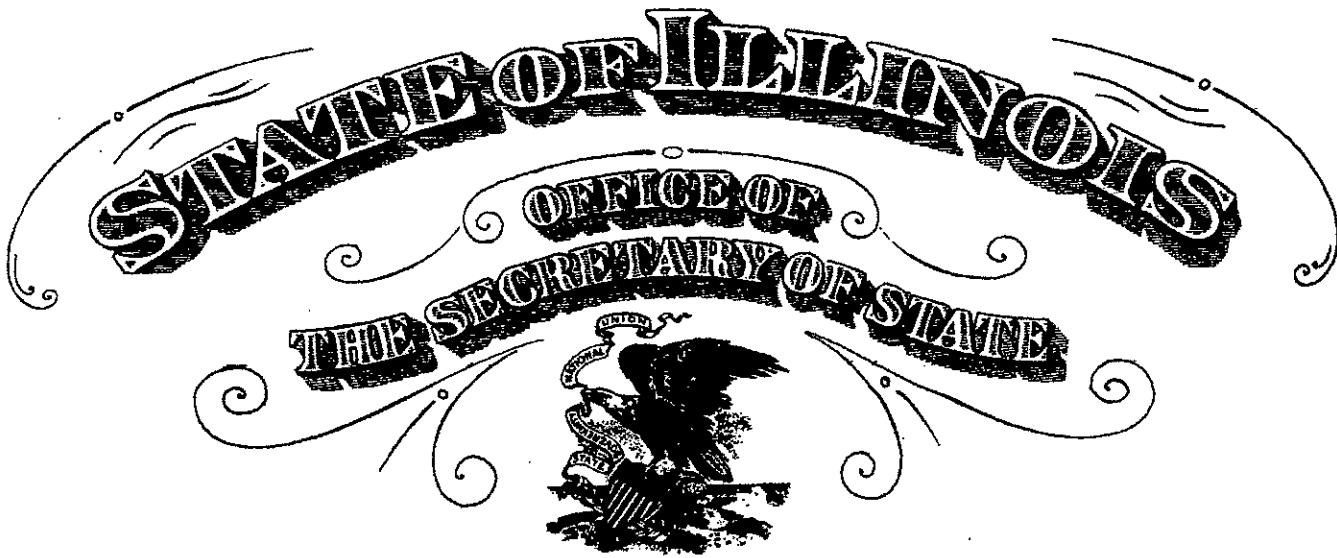
1. All applicants and co-applicants shall indicate the amount of charity care for the latest three audited fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
3. If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer (20 ILCS 3960/3). Charity Care must be provided at cost.

A table in the following format must be provided for all facilities as part of Attachment 10.

CHARITY CARE			
	Year	Year	Year
Net Patient Revenue			
Amount of Charity Care (charges)			
Cost of Charity Care			

APPEND DOCUMENTATION AS ATTACHMENT 10, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.



**To all to whom these Presents Shall Come, Greeting:**

**I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that**

NORTHSHORE UNIVERSITY HEALTHSYSTEM, A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON DECEMBER 04, 1891, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE GENERAL NOT FOR PROFIT CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.

**In Testimony Whereof, I hereto set  
my hand and cause to be affixed the Great Seal of  
the State of Illinois, this 19TH  
day of JULY A.D. 2018 .**



Authentication #: 1820000516 verifiable until 07/19/2019

Authenticate at: <http://www.cyberdriveillinois.com>

*Jesse White*

SECRETARY OF STATE ATTACHMENT 1

**Highland Park Hospital**

777 Park Avenue West  
Highland Park, IL 60035  
www.northshore.org

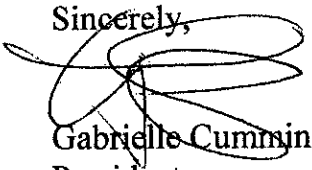
(847) 480-2818  
(847) 432-9305 Fax  
gcummings@northshore.org

Illinois Health Facilities and  
Services Review Board  
Springfield, IL

To Whom It May Concern:

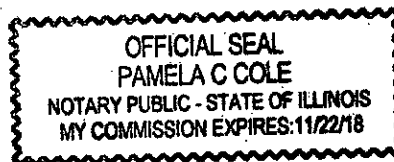
Please be advised that the Highland Park Hospital site, located at 777 Park Avenue West in Highland Park, Illinois, is owned by NorthShore University HealthSystem.

Sincerely,

  
Gabrielle Cummings  
President

Date: 11/21/18

Notarized: Pamela C. Cole







**To all to whom these Presents Shall Come, Greeting:**

*I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that*

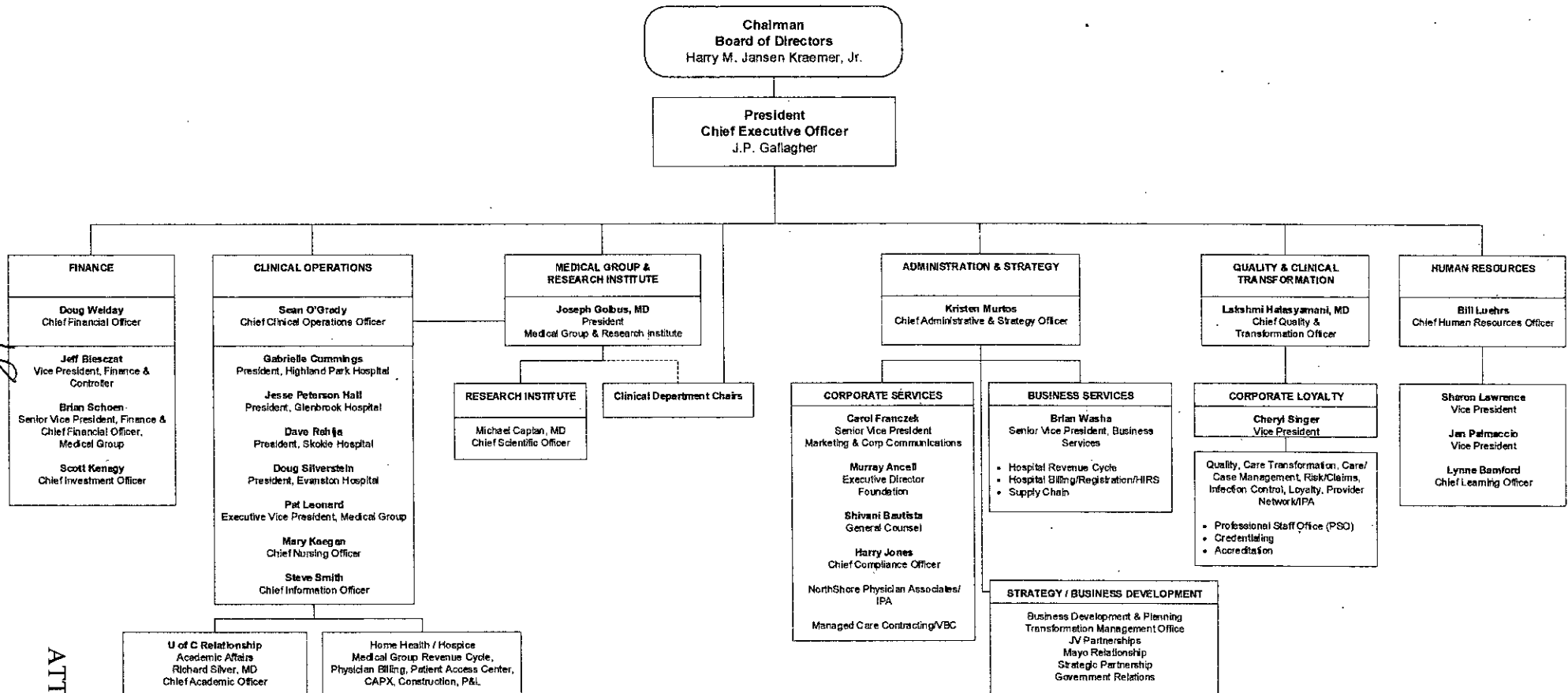
NORTHSHORE UNIVERSITY HEALTHSYSTEM, A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON DECEMBER 04, 1891, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE GENERAL NOT FOR PROFIT CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.

***In Testimony Whereof, I hereto set  
my hand and cause to be affixed the Great Seal of  
the State of Illinois, this 19TH  
day of JULY A.D. 2018 .***



*Jesse White*

**NorthShore University HealthSystem  
Organization Chart  
2018-2019**



## DISCONTINUATION

1. This certificate of Exemption ("COE") application addresses the proposed discontinuation of Highland Park Hospital's 6-bed pediatric category of service.
2. No other clinical services are anticipated to be discontinued as a result of the proposed discontinuation of the pediatric category of service.
3. Discontinuation, per the HFSRB definition, is anticipated to occur within thirty days following receipt of the requested COE.
4. As of the filing of this COE application, a final decision has been made, relating to the future use of the pediatric unit. It is likely, however, that the six pediatrics beds will be re-designated as Medical/Surgical beds during times of high census. If the decision is made to do so, the HFSRB and IDPH will be notified of such, consistent with all applicable requirements. The equipment used on the pediatric unit, which is minimal, will go into the applicant's inventory, to be used at its hospitals or outpatient facilities as needed.
5. The medical records of past pediatric patients will be maintained by the hospital, consistent with all applicable regulatory and accreditation requirements and contemporary practices.
6. This COE application does not address the discontinuation of an entire facility.
7. A photocopy of the legal notice which appeared in the *Highland Park News* on December 5, 2018 is attached.

## LEGALS

### Legal Notices

#### LEGAL NOTICE

Highland Park Hospital intends to cease the operations of its inpatient pediatrics unit following receipt of approval to do so from the Illinois Health Facilities and Services Review Board ("IHFSRB"). It is anticipated that the discontinuation will occur before March 31, 2019. The hospital intends to file the required Certificate of Exemption application with the IHFSRB by December 15, 2018, after which time additional information relating to the proposed discontinuation can be found on the IHFSRB website at [ihfsrb.illinois.gov](http://ihfsrb.illinois.gov)

12/06/18 6005982

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## Autos for Sale

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## APARTMENT RENT

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place to

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866-399-853

ATTACHMENT 58200

inbound

## REASONS FOR DISCONTINUATION

Over the past three years, the pediatrics unit at Highland Park Hospital has operated with an average daily census of fewer than two patients, and on occasion, has been totally void of patients. The discontinuation of the unit, coupled with the consolidation of NorthShore University HealthSystem's inpatient pediatrics services at nearby Evanston Hospital, is viewed by the applicants as an improvement in patient care, as a result of the nursing staff's care for a greater volume of patients, resulting in an increased ability to maintain patient care skills.

## IMPACT ON ACCESS

The proposed discontinuation of Highland Park Hospital's pediatrics unit will have no material impact on access to care. In recent years, admissions to the hospital's pediatric unit have averaged fewer than five a week, and with the availability of larger nearby pediatric units, including Evanston Hospital, Advocate Lutheran General Hospital, and Advocate Condell Medical Center, future difficulties in securing a bed in the area are anticipated to be very rare. Consistent with the nationwide trend toward the provision of services on an outpatient basis, the hospital will continue to provide routine pediatric services on an outpatient basis, including the treatment of pediatric patients in the Emergency Department.

There are three hospitals having pediatric units located within ten miles of Highland Park Hospital, and they are the three hospitals identified in the above paragraph. Letters, consistent with the requirements of Section 1110.290, and requesting an assessment of the impact that the proposed discontinuation will have on those facilities, has been sent to each of the three hospitals. Copies of the template letter, proof of delivery and responses are attached.

**VIA CERTIFIED MAIL  
RETURN RECEIPT REQUESTED**

November 26, 2018

CEO name  
title  
hospital name  
street address  
city/state/ZIP code

RE: Proposed Discontinuation of Pediatric  
Category of Service at Highland Park Hospital

Dear :

This letter, addressing the subject above, is being sent in order to provide you an opportunity to submit an impact statement, should you choose to do so.

NorthShore University HealthSystem intends to file a Certificate of Exemption ("COE") application with the Illinois Health Facilities and Services Review Board ("IHFSRB") in approximately two weeks, seeking the IHFSRB's approval to discontinue the 6-bed pediatric category of service at Highland Park Hospital.

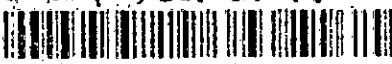
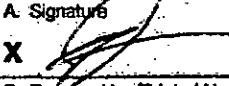
During the 24-month period ending September 30, 2018, a total of 163 patients were admitted to Highland Park Hospital's pediatric unit.

If you do elect to provide an impact statement, please include whether or not your hospital has any admission restrictions or limitations which would preclude it from providing inpatient pediatric services to residents from Highland Park Hospital's service area. Any impact statement received will be forwarded to the IHFSRB. If you do not respond, we will assume that the discontinuation has no impact on your hospital.


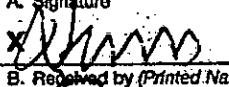
Sincerely,

Gabrielle Cummings  
President

ATTACHMENT 7

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY		
<p>■ Complete items 1, 2, and 3.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p><i>Mrs. Gordon Richardson</i>  <i>President</i>  <i>Adventista Lutheran General</i>  <i>Hospital</i>  <i>1715 Dempster Street</i>  <i>Rock River, Ill 60065</i></p>  <p>9590 9402 2927 7094 7399 22</p> <p>2. Article Number (Transfer from service label)</p> <p>7015 1520 0000 5669 7756</p>	<p>A. Signature</p> <p><i>X</i>  <input type="checkbox"/> Agent  <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>John M. Davis</i> C. Date of Delivery <i>11-25-8</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes  If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type</p> <table style="width: 100%;"> <tr> <td style="vertical-align: top;"> <input type="checkbox"/> Adult Signature  <input type="checkbox"/> Adult Signature Restricted Delivery  <input checked="" type="checkbox"/> Certified Mail®  <input type="checkbox"/> Certified Mail Restricted Delivery  <input type="checkbox"/> Collect on Delivery  <input type="checkbox"/> Collect on Delivery Restricted Delivery  <input type="checkbox"/> Insured Mail  <input type="checkbox"/> Insured Mail Restricted Delivery (over \$500) </td> <td style="vertical-align: top;"> <input type="checkbox"/> Priority Mail Express®  <input type="checkbox"/> Registered Mail™  <input type="checkbox"/> Registered Mail Restricted Delivery  <input type="checkbox"/> Return Receipt for Merchandise  <input type="checkbox"/> Signature Confirmation™  <input type="checkbox"/> Signature Confirmation Restricted Delivery </td> </tr> </table>	<input type="checkbox"/> Adult Signature <input type="checkbox"/> Adult Signature Restricted Delivery <input checked="" type="checkbox"/> Certified Mail® <input type="checkbox"/> Certified Mail Restricted Delivery <input type="checkbox"/> Collect on Delivery <input type="checkbox"/> Collect on Delivery Restricted Delivery <input type="checkbox"/> Insured Mail <input type="checkbox"/> Insured Mail Restricted Delivery (over \$500)	<input type="checkbox"/> Priority Mail Express® <input type="checkbox"/> Registered Mail™ <input type="checkbox"/> Registered Mail Restricted Delivery <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Signature Confirmation™ <input type="checkbox"/> Signature Confirmation Restricted Delivery
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PS Form 3811, July 2015 PSN 7530-02-000-9053 Domestic Return Receipt

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY		
<p>■ Complete items 1, 2, and 3.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p><i>Mrs. Michael A. Blazek</i>  <i>President</i>  <i>Adventista Conwell Medical</i>  <i>Center</i>  <i>801 South Milwaukee Avenue</i>  <i>Libertyville, Ill 60048</i></p>  <p>9590 9402 2927 7094 7399 15</p> <p>2. Article Number (Transfer from service label)</p> <p>7015 1520 0000 5669 7763</p>	<p>A. Signature</p> <p><i>X</i>  <input type="checkbox"/> Agent  <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>John M. Davis</i> C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes  If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type</p> <table style="width: 100%;"> <tr> <td style="vertical-align: top;"> <input type="checkbox"/> Adult Signature  <input type="checkbox"/> Adult Signature Restricted Delivery  <input checked="" type="checkbox"/> Certified Mail®  <input type="checkbox"/> Certified Mail Restricted Delivery  <input type="checkbox"/> Collect on Delivery  <input type="checkbox"/> Collect on Delivery Restricted Delivery  <input type="checkbox"/> Insured Mail  <input type="checkbox"/> Insured Mail Restricted Delivery (over \$500) </td> <td style="vertical-align: top;"> <input type="checkbox"/> Priority Mail Express®  <input type="checkbox"/> Registered Mail™  <input type="checkbox"/> Registered Mail Restricted Delivery  <input type="checkbox"/> Return Receipt for Merchandise  <input type="checkbox"/> Signature Confirmation™  <input type="checkbox"/> Signature Confirmation Restricted Delivery </td> </tr> </table>	<input type="checkbox"/> Adult Signature <input type="checkbox"/> Adult Signature Restricted Delivery <input checked="" type="checkbox"/> Certified Mail® <input type="checkbox"/> Certified Mail Restricted Delivery <input type="checkbox"/> Collect on Delivery <input type="checkbox"/> Collect on Delivery Restricted Delivery <input type="checkbox"/> Insured Mail <input type="checkbox"/> Insured Mail Restricted Delivery (over \$500)	<input type="checkbox"/> Priority Mail Express® <input type="checkbox"/> Registered Mail™ <input type="checkbox"/> Registered Mail Restricted Delivery <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Signature Confirmation™ <input type="checkbox"/> Signature Confirmation Restricted Delivery
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PS Form 3811, July 2015 PSN 7530-02-000-9053 Domestic Return Receipt



December 10, 2018

Ms. Gabrielle Cummings  
President  
Highland Park Hospital  
777 Park Avenue West  
Highland Park, IL 60035

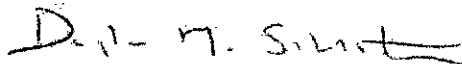
Dear Gabrielle:

Please accept this letter in response to your request for an impact statement relating to your plans to discontinue your pediatrics unit.

Please be advised that Evanston Hospital would welcome the transfer of pediatric patients from Highland Park Hospital, that based on Highland Park Hospital's average daily pediatric census, sufficient capacity exists at Evanston Hospital, and that Evanston Hospital does not operate with any admission limitations or restrictions that would preclude the acceptance of clinically appropriate patients. Further, I cannot envision your plans having a negative impact on Evanston Hospital.

Should you require any further information, please don't hesitate to call me.

Sincerely,



Douglas Silverstein  
President

## BACKGROUND

NorthShore University HealthSystem owns and operates the following Illinois licensed health care facilities:

Highland Park Hospital, Highland Park  
IDPH License #5066

Evanston Hospital, Evanston  
IDPH License #0646

Skokie Hospital, Skokie  
IDPH License #5587

Glenbrook Hospital, Glenview  
IDPH License #3483

1301 Central Street  
Evanston, IL 60201  
www.northshore.org

(847) 570-5151  
(847) 570-5179 Fax

jgallagher@northshore.org

Ms. Courtney Avery  
Illinois Health Facilities  
And Services Review Board

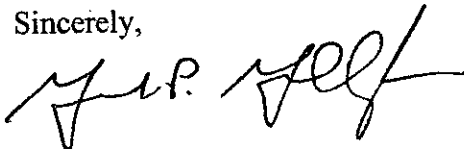
Dear Ms. Avery:

In accordance with Review Criterion 1110.230.b, Background of the Applicant, we are submitting this letter assuring the Illinois Health Facilities and Services Review Board that:

1. NorthShore University HealthSystem has not had any adverse actions against any facility owned and operated by the applicant during the three (3) year period prior to the filing of this application, and
2. NorthShore University HealthSystem authorizes the State Board and Agency access to information to verify documentation or information submitted in response to the requirements of Review Criterion 1110.230.b or to obtain any documentation or information which the State Board or Agency finds pertinent to this application.

If we can in any way provide assistance to your staff regarding these assurances or any other issue relative to this application, please do not hesitate to call me.

Sincerely,

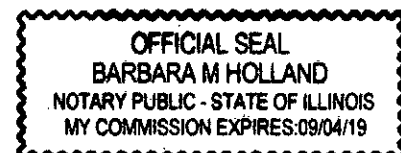


Gerald P. Gallagher  
President and Chief Executive Officer

Date: November 26, 2018

Notarized: Subscribed and sworn to before me this 26<sup>th</sup> day of November 2018

Barbara M. Holland  
Notary



ATTACHMENT 8

## SAFETY NET IMPACT STATEMENT

NorthShore University HealthSystem ("NorthShore") is a major provider of safety net services in northern suburban Cook County as well as Lake County; and a copy of NorthShore's 2017-2018 *Community Benefits Report* is attached.

This project will have no material impact on access to essential safety net services. In recent years, Highland Park Hospital's pediatrics unit has averaged fewer than five admissions a week, and there are other providers in the area, including Evanston Hospital, that can accommodate those patients.

It is not anticipated that the proposed discontinuation will have any impact on the ability of other providers of safety net services to provide those services.

# Evanston Hospital

Safety Net Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	2015	2016	2017
Inpatient	1,249	892	873
Outpatient	7,824	7,174	6,876
<b>Total</b>	<b>9,073</b>	<b>8,066</b>	<b>7,749</b>
Charity (cost in dollars)			
Inpatient	\$1,727,305	\$1,785,564	\$1,819,964
Outpatient	\$5,523,529	\$8,152,424	\$5,240,627
<b>Total</b>	<b>\$7,250,834</b>	<b>\$6,938,078</b>	<b>\$7,060,059</b>
MEDICAID			
Medicaid (# of patients)	2015	2016	2017
Inpatient	1,938	1,983	1,921
Outpatient	39,481	40,233	41,562
<b>Total</b>	<b>41,419</b>	<b>42,216</b>	<b>42,435</b>
Medicaid (revenue)			
Inpatient	\$22,835,092	\$20,678,612	\$18,766,275
Outpatient	\$8,498,878	\$7,975,829	\$8,357,768
<b>Total</b>	<b>\$31,333,970</b>	<b>\$28,654,441</b>	<b>\$27,124,043</b>

# Skokie Hospital

Safety Net Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	2015	2016	2017
Inpatient	472	308	361
Outpatient	2,986	2,996	2,921
<b>Total</b>	<b>3,458</b>	<b>3,304</b>	<b>3,282</b>
Charity (cost in dollars)			
Inpatient	\$647,981	\$481,496	\$867,193
Outpatient	\$1,987,876	\$2,147,400	\$2,210,939
<b>Total</b>	<b>\$2,635,857</b>	<b>\$2,628,896</b>	<b>\$3,078,132</b>
MEDICAID			
Medicaid (# of patients)	2015	2016	2017
Inpatient	430	615	618
Outpatient	16,833	18,870	20,283
<b>Total</b>	<b>17,263</b>	<b>19,485</b>	<b>20,901</b>
Medicaid (revenue)			
Inpatient	\$7,013,077	\$6,976,119	\$6,144,446
Outpatient	\$6,571,755	\$5,622,951	\$6,117,058
<b>Total</b>	<b>\$13,584,832</b>	<b>\$12,599,070</b>	<b>\$12,261,504</b>

# Highland Park Hospital

Safety Net Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	2015	2016	2017
Inpatient	506	405	385
Outpatient	2,625	2,444	2,229
<b>Total</b>	<b>3,131</b>	<b>2,849</b>	<b>2,614</b>
Charity (cost in dollars)			
Inpatient	\$411,649	\$646,814	\$488,055
Outpatient	\$1,690,750	\$1,837,518	\$1,880,081
<b>Total</b>	<b>\$2,102,399</b>	<b>\$2,484,332</b>	<b>\$2,368,136</b>
MEDICAID			
Medicaid (# of patients)	2015	2016	2017
Inpatient	696	733	796
Outpatient	13,494	15,046	16,998
<b>Total</b>	<b>14,190</b>	<b>15,779</b>	<b>17,794</b>
Medicaid (revenue)			
Inpatient	\$4,141,954	\$3,823,598	\$4,202,807
Outpatient	\$3,750,475	\$3,338,997	\$3,608,815
<b>Total</b>	<b>\$7,892,429</b>	<b>\$7,162,595</b>	<b>\$7,811,622</b>

## Glenbrook Hospital

Safety Net Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	2015	2016	2017
Inpatient	421	366	380
Outpatient	3,167	2,969	2,845
<b>Total</b>	<b>3,588</b>	<b>3,335</b>	<b>3,225</b>
Charity (cost in dollars)			
Inpatient	\$970,718	\$1,073,548	\$901,956
Outpatient	\$2,338,660	\$2,571,867	\$2,558,261
<b>Total</b>	<b>\$3,309,378</b>	<b>\$3,645,415</b>	<b>\$3,460,217</b>
MEDICAID			
Medicaid (# of patients)	2015	2016	2017
Inpatient	468	501	557
Outpatient	10,780	11,729	13,266
<b>Total</b>	<b>11,248</b>	<b>12,230</b>	<b>13,823</b>
Medicaid (revenue)			
Inpatient	\$4,653,926	\$5,128,442	\$4,665,795
Outpatient	\$3,990,448	\$3,993,895	\$4,931,144
<b>Total</b>	<b>\$8,644,374</b>	<b>\$7,122,337</b>	<b>\$9,959,939</b>





# Community Benefits Report 2017-2018



ATTACHMENTS

## Who We Are

NorthShore University HealthSystem (NorthShore) is a comprehensive, fully integrated healthcare delivery system that serves the Chicago region. The system includes hospitals in Evanston, Glenview, Highland Park and Skokie.

NorthShore employs more than 10,000 and has 2,400 affiliated physicians, including a 970-physician multispecialty group practice with more than 130 office locations under NorthShore Medical Group.

The NorthShore Research Institute focuses on clinical and translational research, including leadership in clinical trials and medical informatics. Further, NorthShore supports teaching and research as the principal

### Our People

Total employees: **10,500**

### Our Patients

Annual ER visits: **128,392**

Annual Hospital Cases Including:

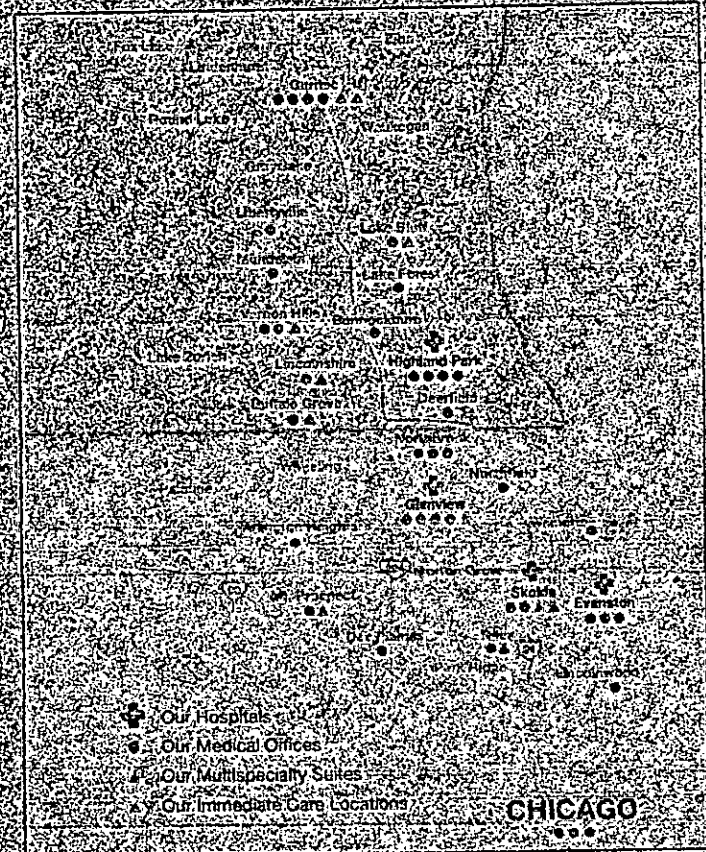
Births: **63,409**

teaching affiliate for the University of Chicago Pritzker School of Medicine.

NorthShore is a Magnet-recognized organization, the first in Illinois designated and redesignated as a system to receive this prestigious honor that demonstrates excellence in nursing and the highest standards in patient care.

NorthShore is also a national leader in the implementation of innovative technologies, including a robust Electronic Medical Record (EMR) system implemented in 2003.

With four hospitals and a breadth of medical offices, NorthShore care extends across the entire region—giving you complete, convenient access to world-class physician expertise and the exceptional patient experiences you deserve.



## Community Relations Vision Statement

NorthShore is only one of the partners integral to improving the health of the communities it serves.

We are committed to taking a leadership role—offering resources and support to achieve our mission “to preserve and improve human life.”

Working with partners in making decisions that impact community health is at the core of our efforts.

At NorthShore, we believe in serving and investing in the health and well-being of people who live in our communities. Whether it is care for the medically underserved, medication assistance, perinatal services or specialized programs—like diabetes care for at-risk populations—NorthShore's commitment to the community is demonstrated every day in many ways.

### LEARN MORE AT:

[northshore.org/community-events/community](http://northshore.org/community-events/community)

Cover photos (from top): Highland Elementary School students from Skokie participate in National Nurses Week activities. NorthShore's partnership with Erie Evanston/Skokie Health Center helps provide healthcare services to the community's underserved adult and pediatric population. Niles Township High School District 219 students get an inside look at the medical profession through NorthShore's participation in the District's Education to Careers program.

## Select Honors (2017–2018)

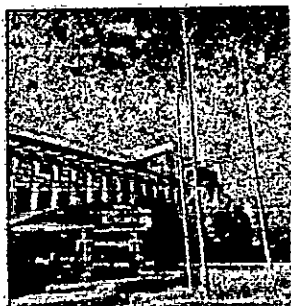
Here are just some of the many honors bestowed on NorthShore during the past year that demonstrate our commitment to excellence:

- NorthShore was ranked a top ten hospital system in both Illinois and the Chicago metro area in *U.S. News & World Report's* annual “Best Hospitals” survey for 2017–18.
- NorthShore was named one of the “Most Wired” health systems in the country for the 14th straight year, according to *Hospitals & Health Networks* magazine's 2017 “Most Wired” survey.
- All four of NorthShore's Primary Stroke Centers at Evanston, Glenbrook, Highland Park and Skokie Hospitals again earned the Joint Commission's Gold Seal of Approval™ for Advanced Certification for Primary Stroke Centers.
- NorthShore was recognized as one of the nation's 100 Top Hospitals® and a Top 15 Major Teaching Hospital for 2018 by Truven Health Analytics.
- NorthShore Hospitals were recognized for being among the top 5 percent of hospitals nationwide for clinical excellence, according to Healthgrades' annual list.
- NorthShore Hospitals made the list of the “50 Greenest Hospitals in the U.S.” by *Becker's Hospital Review*.

# Our Hospitals

## NorthShore Evanston Hospital

With a history dating back to 1891, Evanston Hospital is a comprehensive acute-care facility and the nucleus of NorthShore University HealthSystem. Evanston Hospital is a leader in cardiac care, cancer care via the NorthShore Kellogg Cancer Center and a variety of surgical specialties. Evanston Hospital is also the regional center for high-risk obstetrics with the Infant Special Care Unit and the Women's Hospital offering the latest technology and a highly trained staff.



### Key Specialties

- NorthShore Cardiovascular Institute
- Center for Breast Health
- Infant Special Care Unit (ISCU)
- NorthShore Kellogg Cancer Center
- Level I Trauma Center
- Primary Stroke Center
- Regional Center for High-Risk Obstetrics
- Women's Hospital

## NorthShore Glenbrook Hospital

Established in 1977, Glenbrook Hospital is a comprehensive medical center providing advanced diagnostic and therapeutic interventions, as well as superior medical and surgical care for all specialties. In 2011, Glenbrook Hospital opened a new 25,000-square-foot Emergency Department featuring 30 private exam/treatment rooms. A more recent hospital expansion project further enhanced Glenbrook Hospital's ability to meet the healthcare needs of the growing community.

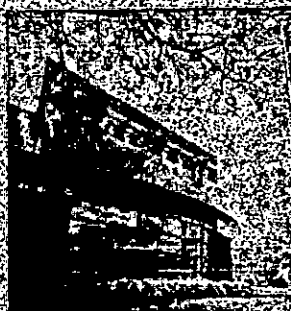


### Key Specialties

- NorthShore Cardiovascular Institute
- Center for Breast Health
- Eye and Vision Center
- Gastroenterology Lab
- NorthShore Kellogg Cancer Center
- Level II Trauma Center
- NorthShore Neurological Institute
- NorthShore Orthopaedic Institute
- Primary Stroke Center
- Total Joint Replacement Center
- John and Carol Walter Center for Urological Health

## NorthShore Highland Park Hospital

Founded in 1918, Highland Park Hospital has provided high-quality healthcare and a wide range of clinical programs for the people of Lake County and beyond for nearly a century. The hospital is the site of the first open-heart surgery in Lake County and continues to provide a full range of cardiac diagnosis and intervention services. Highland Park Hospital's Kellogg Cancer Center offers the most comprehensive subspecialty care for oncology patients.

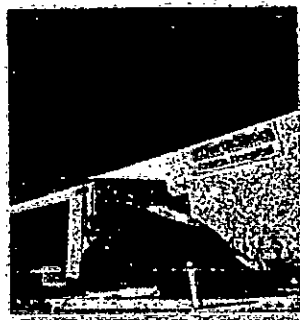


### Key Specialties

- Adolescent Behavioral Health
- Bariatric Center of Excellence
- NorthShore Cardiovascular Institute
- Center for Breast Health
- Center for Pelvic Health
- Gastroenterology Lab
- NorthShore Kellogg Cancer Center
- Level II Trauma Center
- Pediatric Plastic and Reconstructive Surgery
- Primary Stroke Center
- Women's Hospital

## NorthShore Skokie Hospital

Skokie Hospital is a full-service healthcare provider offering patients access to a vast network of resources. Established in 1963, Skokie Hospital has provided high-quality healthcare for nearly five decades, and is nationally recognized for its expertise in orthopaedics and cardiac care. Skokie Hospital is in the midst of a multi-million-dollar renovation and expansion that will ensure the hospital's ability to provide the community with exceptional medical care for years to come.



### Key Specialties

- Clinical and Interventional Cardiology
- Level II Trauma Center
- NorthShore Orthopaedic Institute
- Primary Stroke Center
- Total Joint Replacement Center


ATTACHMENT 9

35


## Community Impact—By the Numbers

NorthShore's Medication Assistance Program (MAP) offers aid to patients who need help paying for prescription drugs.

MAP assisted **2,404** patients, filling **19,466** prescriptions valued at a cost of **\$106,144**.



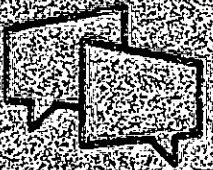
The NorthShore Evanston Hospital Community Health Center provides medical care for adults who lack private medical insurance. In fiscal year 2017, the clinic treated **3,745** adult patients, with **13,720** visits.



NorthShore provided **236** health screenings to **3,335** individuals.




The Interpretive Services staff at NorthShore provided verbal interpretive services to patients and family members, valued at **\$4,295,844**.




The Perinatal Depression Program offers free screenings and a 24/7 crisis hotline. NorthShore physicians conducted **9,367** screenings, and free psychological support and referrals were provided to **605** women identified as "at risk."

The crisis hotline received **977** calls.




NorthShore gave **\$1,644,255** in direct contributions to **91** community organizations.

The Dental Center at Evanston Hospital provided free and discounted care for adult patients, making **5,017** visits.

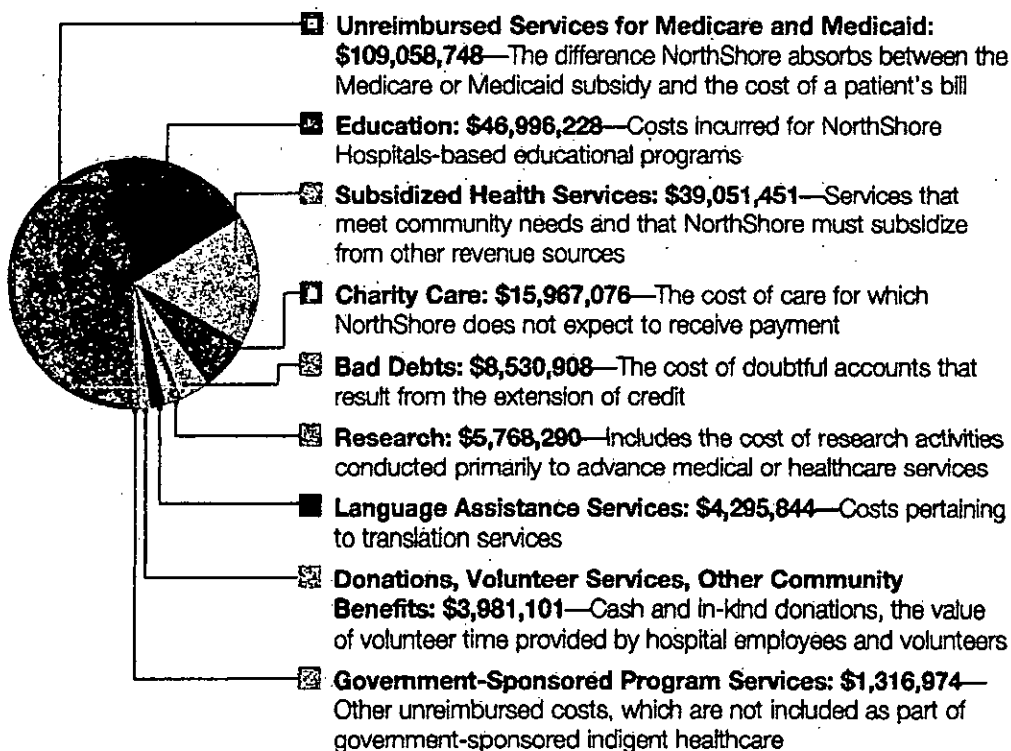


NorthShore provided **403** health education classes for **10,664** participants.

**16,609** mobile meals were provided.



## The Value of Reported Benefits: \$234,966,620\*

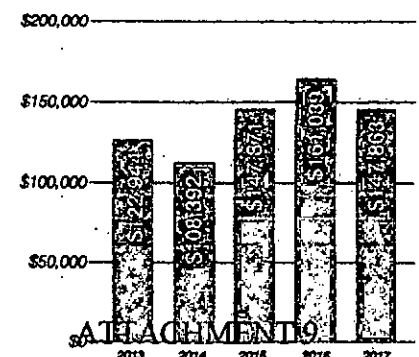


\* Total financial value of reportable community benefits under the Illinois Community Benefits Act (FY2017).

## Capital Expenditures

NorthShore remains committed to reinvesting in our communities. Over the last five years, we have committed more than **\$688 million** in capital investments to new clinical programs, information technology, clinical equipment and facilities to reach beyond the current "best practices" to define the "next practices" that will become the standard of healthcare in the future.

Capital Expenditures (\$ in thousands)





# NorthShore Evanston Hospital

## CARING FOR THE UNDERSERVED

NorthShore provides vital healthcare services to the underinsured people in need in our communities, subsidizing care to qualifying patients. Our charity care serves as a critical medical safety net for many. Beyond the significant investment in charity care, NorthShore provided more than \$39 million in additional subsidized health services last year through a variety of programs, including its Perinatal Family Support Center, Medication Assistance Program and a comprehensive dental program.

The Evanston Hospital Community Health Center provides a range of free and discounted care including internal medicine, obstetrics/gynecology, general surgery, orthopaedics and diabetes education for adults without private health insurance. Resident physicians and registered nurses provide care under the supervision of senior attending physicians from NorthShore.

## ENSURING THE HEALTH OF HIGH SCHOOL STUDENTS

Since its inception in 1996, the school-based health center at Evanston Township High School (ETHS) has provided free care to all students whose parents register them for the center's services. A collaborative partnership between Evanston Hospital, ETHS and the Evanston Department of Health, the Center is staffed and funded by NorthShore. The Center provides ongoing care to students with medical conditions and offers preventive care including physical exams, immunizations, and wellness and health education, as well as diagnosis and treatment of acute illness and injury. The Center received nearly 3,000 student visits last year.

## RETHINK YOUR DRINK

NorthShore partners with the City of Evanston in an important public education campaign to improve the health of the community by raising awareness of the benefits of consuming drinks without added sugar. Rethink Your Drink teaches residents about the significant, negative health impacts of consuming sugar-sweetened beverages and encourages them to sip their way to better health by drinking more water and fewer sugary drinks. NorthShore is both a financial sponsor and engaged partner in the program.



Dr. Spiro Barlas cares for patients at the Dental Center at Evanston Hospital.

## Programs and Partnerships

- Chessmen Club of the North Shore
- City of Evanston Rethink Your Drink
- City of Evanston We're Out Walking
- Connections for the Homeless
- Erie Evanston/Skokie Health Center
- Evanston Cradle to Career
- Evanston Day of Caring
- Evanston Hospital Community Health Center
- Evanston Hospital Dental Center
- Evanston Township High School Health Center
- Friends of the Evanston Farmers Markets
- Grainger Center for Simulation and Innovation
- Haven Youth and Family Services
- Infant Welfare Society of Evanston
- Interfaith Action of Evanston
- McGaw YMCA
- Medication Assistance Program
- NAMI Cook County North Suburban
- Perinatal Family Support Center
- Women's Hospital
- YWCA Evanston/North Shore  
Ricky Byrdson Memorial Fund  
Against Hate

## Contact

Mark Schroeder  
Manager, Community Relations  
NorthShore Evanston and  
Skokie Hospitals

[mschroeder@northshore.org](mailto:mschroeder@northshore.org)  
(847) 933-6004

# NorthShore Glenbrook Hospital

## HELPING FEED THOSE IN NEED

Aware that need in the community continues to increase, NorthShore remains an active partner with Catholic Charities Evening Supper Program by donating food and volunteers to serve meals. Glenbrook Hospital employees have embraced the call for volunteers at the Evening Suppers.

"It's heartening to see our employees step up and help in this way and contribute to the community we serve," said Glenbrook Hospital President Jesse Peterson Hall. "We are all committed to showing the community we care, and this is a great partnership with a valuable organization that works to provide direct support to individuals and families in need."

Like Highland Park Hospital, which donates food and volunteer service to Catholic Charities in Lake County, Glenbrook will provide two Evening Suppers annually.

## VITAL MENTAL HEALTH SERVICES

A collaborative effort between NorthShore, Youth Services of Glenview/Northbrook and Glenbrook High School District 225 is providing critical mental health services to teens in our community. The program provides both psychiatric services and risk assessments at Glenbrook North and Glenbrook South High School, as well as offering consultation to student services staff.

The majority of students who underwent risk assessments were referred for exhibiting suicidal thoughts or other at-risk behaviors. Referrals for appropriate care were provided and parents were notified. NorthShore provides financial support to the program, which enables access to counseling and psychiatric services to underserved and uninsured teens in District 225, and consulting for school faculty on addressing behavioral health issues.

As the number of teens being diagnosed with depression and/or anxiety is on the rise, these vital services are more important than ever.



*Underserved students at Glenbrook North and Glenbrook South High Schools receive critical mental health services through a partnership with NorthShore and Youth Services of Glenview/Northbrook.*

## Programs and Partnerships

- Catholic Charities—Des Plaines
- Egan Senior Center
- Glenbrook High School District 225
- Glenview Park District
- Glenview School District 34
- North Suburban YMCA
- Northbrook Civic Foundation
- Wesley Child Care Center
- Wheeling Township
- Youth Services of Glenview/Northbrook

## Contact

Elania Fuschetto  
Manager, Community Relations  
NorthShore Glenbrook and  
Highland Park Hospitals  
Fuschetto@northshore.org  
(847) 480-2630

# NorthShore Highland Park Hospital

## IMPROVING COMMUNITY HEALTH

Monthly free screenings at area park districts, senior centers, health fairs and other community events are a major component of NorthShore's commitment to promoting wellness and improving community health.

Regular screenings—staffed by a team of NorthShore health professionals—cover blood pressure, glucose, risk for falls and balance, as well as sports injury prevention and other common conditions.

"It's part of NorthShore's values to address identified community health needs at these events," said Anne Middaugh, RN, MSN, Community Wellness Coordinator. "Not only do we regularly uncover potential health issues for area residents and refer them to appropriate care, our participation in these events is a wonderful way to meet people and remind them that we're here for their healthcare needs."

## BE WELL-LAKE COUNTY PIONEERING DIABETES MANAGEMENT

Since its inception in 2009, Be Well-Lake County has served more than 1,200 patients and currently has close to 600 active participants. An innovative partnership with Lake County Health Department and Community Health Center, Be Well-Lake County is a community health initiative designed to provide access to comprehensive diabetes care to medically underserved patients.

Diabetes is one of the nation's fastest growing health threats, and according to the American Diabetes Association, close to one-third of the 29 million Americans who have diabetes do not know they have the chronic, often-debilitating disease. It is estimated that 6 percent of Lake County's adult population has been diagnosed with diabetes.

The comprehensive program provides disease management, subspecialty care, an exercise training component and a community garden. Education and disease management are critical as diabetes can be a precursor to heart disease, stroke, blindness and kidney disease.



Free blood pressure screenings provided at regular community events are among the many ways NorthShore works to improve the health of the community.

## Programs and Partnerships

- Be Well-Lake County
- Bernie's Book Bank
- Catholic Charities of Lake County
- City of Highland Park
- Deerfield Parent Network
- Family Services of Glenview
- Family Services of Lake County
- Grainger Center for Simulation and Innovation
- Moraine Township
- Myra Rubinstein Wolf LIFE Cancer Survivorship Program
- Northern Illinois Food Bank
- Park District of Highland Park
- Region 10 RHCC Hospital for Northeastern Illinois
- School District 112 Education Foundation
- Southeast Lake County Health in Action
- West Deerfield Township

## Contact

Hania Fuschetto  
Manager, Community Relations  
NorthShore Glenbrook and  
Highland Park Hospitals

hfuschetto@northshore.org  
(847) 480-2630

# NorthShore Skokie Hospital

## FOSTERING MENTAL HEALTH

Skokie Hospital supports Turning Point Behavioral Health Care Center's innovative "The Living Room Project" providing psychiatric respite care for patients dealing with mental health challenges. The unique program, which involves trained peer counselors (adults in recovery from mental health), reports a 98 percent success rate in keeping people in crisis out of local emergency rooms.

The Living Room offers a comfortable, calm, nonclinical setting for patients experiencing a psychiatric emergency and a safe, supportive environment to resolve issues and problem-solve without resorting to a hospital emergency room visit.

## RETHINK YOUR DRINK

The Village of Skokie has adopted the NorthShore-funded Rethink Your Drink (RTYD) campaign, producing RTYD cards in nine of Skokie's most common foreign languages including Arabic, Chinese, Hindi, Korean, Russian, Spanish and Tagalog. RTYD was incorporated into a local elementary school district health curriculum with survey results showing an increase in water consumption and decrease in sugar-sweetened beverages by students. (See more information on Rethink Your Drink on page 3.)

## HELPING STUDENTS CONSIDER CAREERS IN MEDICINE

NorthShore is an active participant in Niles Township High School District 219's Education to Careers program, sending medical professionals at all levels to give presentations at the school, and bringing students to the hospital to shadow employees.

Busy NorthShore professionals volunteer their time to help students get an inside look at future career possibilities, allowing them to make more informed decisions about college and careers. Students learn the pros and cons of a wide range of careers from laboratory technicians to physicians and have the opportunity to ask questions and learn about their education backgrounds.



*Students from Niles Township High School District 219's Education to Careers program learn about a variety of medical careers as NorthShore professionals lend their expertise to the volunteer partnership.*

## Programs and Partnerships

- CJE Senior Life
- Erie-Lanston Skokie Health Center
- Niles Township Food Pantry
- Niles Township High School District 219 Education to Careers Program
- Oakton Community College Health Careers Scholarship
- Peer Services
- Skokie Farmers Market
- Skokie Festival of Cultures
- Skokie Health Department
- Skokie Park District
- Skokie Public Library
- Turning Point Behavioral Health Care Center

## Contact

Mark Schroeder  
Manager, Community Relations  
NorthShore Evanston and  
Skokie Hospitals

[mischroeder@northshore.org](mailto:mischroeder@northshore.org)  
(847) 933-8004



# NorthShore Medical Education

## FELLOWSHIPS REFLECT ACADEMIC DISTINCTION

Fellowship training programs conducted in collaboration with the University of Chicago Pritzker School of Medicine connect NorthShore physician-educators with the next generation of medical specialists. Our growing fellowship offerings encompass a broad range of important specialties and gives talented fellows the opportunity to work with clinician-investigators who are pioneering innovative approaches to patient care.

Most fellows have clinical experiences at Evanston Hospital, while some also rotate through one or more of the other three NorthShore Hospitals as well as our outpatient facilities. Fellows provide care for a diverse group of patients served by NorthShore. NorthShore-based fellowships in specialty and subspecialty training include maternal-fetal medicine, neonatology, sports medicine, musculoskeletal imaging, endocrine surgery, cardiology, gastroenterology and simulation. New Fellowship Research Travel Awards provided through philanthropic support are now available to support graduate medical education fellows who work with NorthShore mentors on a research project to travel to present their work at professional society meetings and conferences.

## GRAINGER CENTER FOR SIMULATION AND INNOVATION

NorthShore's state-of-the-art 13,000-square-foot Grainger Center for Simulation and Innovation is a unique and progressive facility that enables the most advanced simulation training for medical students, residents, fellows and attending physicians. NorthShore simulation physicians and staff had approximately 11,000 contact hours with learners.

The Grainger Center for Simulation and Innovation is a leading national resource for both medical and surgical simulation. The ability to present multidisciplinary learners with rare, life-threatening cases repetitively and on demand is an enormous benefit of simulation and an invaluable resource for training. Simulation training is now a core requirement of surgical education and the Grainger Center for Simulation and Innovation is accredited as a comprehensive Level I program by the American College of Surgeons Accredited Education Institutes. The University of Chicago sends all of its surgical trainees to the Grainger Center for Simulation and Innovation to learn and practice procedures, and the experience is consistently rated among the most valuable training opportunities.

The Grainger Center for Simulation and Innovation also plays a pivotal role in developing and testing new techniques and technology.

## TRAINING THE NEXT GENERATION OF LEADING PHYSICIANS

Dedicated to excellence in medical education and research, NorthShore serves as the primary teaching affiliate for the University of Chicago Pritzker School of Medicine. Our physicians are dedicated clinicians and teachers, committed to excellence in medical education and to developing future physician leaders.

More than 800 NorthShore physicians hold academic titles at the Pritzker School of Medicine and participate in the education of medical students, residents and fellows.

- 219 residents and fellows trained and 21 pharmacy residents trained at NorthShore in 2017.
- NorthShore has 34 fellows pursuing specialties and subspecialties in 26 clinical areas.
- In 2017, NorthShore incurred \$46,996,228 in costs for its hospitals-based education programs.



*The Grainger Center for Simulation and Innovation provides an invaluable educational opportunity for students to learn and practice surgical procedures in a safe, controlled environment.*

## NorthShore Partnerships Improve Community Health

**NPA**  
**Value**  
**Based**  
**Care LLC**

NorthShore Physician Associates Value Based Care (NPA VBC) is an Accountable Care Organization (ACO). The NPA was created to drive the highest level of value for patients in our communities through clinically integrated care. An ACO is a group of doctors and other healthcare providers who agree to work together with Medicare to provide the best possible care. The goal of the ACO is to support doctors in caring for patients by making sure they have the most up-to-date information about a patient's health and care. Doctors and other healthcare providers choose to participate in an ACO because they are committed to providing their patients better care experience. Doctors may also be financially rewarded for offering patients better, more coordinated care.

## Erie Evanston/Skokie Health Center

At NorthShore, our commitment to patients and families goes far beyond the walls of our hospitals and physician offices. We provide financial support and partner with Erie Evanston/Skokie Health Center, a federally qualified health center, to provide services to the underserved. NorthShore provided a range of care services to 1,358 Erie Evanston/Skokie Health Center adult and pediatric patients.

The array of services provided includes primary care, women's healthcare, prenatal care, behavioral health, oral health and teen services.



Dr. Judith Horwitz checks out her young patient at Erie Evanston/Skokie Health Center.

## Our Commitment to Sustainability

We remain dedicated to environmental sustainability and promoting a healthier environment for our patients, their families and our employees, as well as the communities we serve. Our Green Team initiatives resulted in many accomplishments. Here are some highlights:

- All four NorthShore Hospitals received the top "Greenhealth Emerald" and "System for Change" awards from Practice



**NorthShore implemented a "less meat, better meat" strategy to incorporate healthier, antibiotic-free meat options in retail and patient meals and to educate and promote organic and locally sourced food options in our cafeterias, cafes and patient meals. Dr. Geeta Maker-Clark and Chef Lance Daly show off one of the plant-based entrees they developed as part of efforts to bring more sustainable, healthy menu items to NorthShore dining facilities.**

Greenhealth, the nation's leading organization dedicated to environmental sustainability in healthcare. NorthShore was recognized for its commitment to improve environmental performance and excellence, and also received the coveted Circle of Excellence Award for Leadership, which honors up to 10 of the highest-performing hospitals in each area of sustainability expertise.

- In fiscal year 2017, we worked to increase recycling throughout our system with multiple strategies including department-specific waste audits and specialized training on proper waste segregation in target areas. By the last quarter, we had recycled 30.5 percent of our total waste streams, up almost 2 percent from the previous year and surpassing our goal of 30 percent.
- We completed top-tier projects in our five-year Strategic Energy Management Plan (SEMP), including nine electric energy and four water projects, which totaled approximately 975,000 kWh of electricity and 2.5 million gallons of water use reduction. The decrease in electric use represents approximately 1 percent of our baseline annual electric usage, and the decrease in water use represents about 1/8 percent of baseline annual water usage.
- NorthShore sponsored and hosted an information booth at a Green Living community fair and expanded its own Earth Day celebration to a full week of events that included informational activities with key vendors and free activities at the Chicago Botanic Garden to raise awareness of our successful sustainability initiatives.
- We continue to bolster community environmental impact efforts with activities like pharmaceutical take-back events.
- Hazardous xylene waste stream was reduced by 20 percent over the previous year through solvent distillation or substitution.

# 2017–2018 Community Advisory Committees

To ensure accountability to the communities we serve, NorthShore established Community Advisory Committees (CACs) at each of our hospitals. These committees advise NorthShore administration on various services and initiatives from a community perspective. The CACs also identify community resources that work to strengthen NorthShore and improve the overall health of families across the region.

## NorthShore Evanston Hospital

**Bob Bielinski**  
President  
Village of Wilmette

**Jeff Branch**  
Senior Vice President  
Mather Lifeways

**Richard Eddington**  
Chief of Police  
City of Evanston

**Judy Graff**  
NAMI Cook County North Suburban

**Mary Larson**  
Coordinator of Health Services  
Evanston/Skokie School District 65

**Crystal LeRoy**  
Business Services/Human Resources  
Manager  
Kenilworth School District 38

**Maureen McDonnell**  
Executive Director  
Peer Services

**Sheila Merry**  
Executive Director  
Cradle to Career

**Nancy Patrillo**  
Chief Financial Officer  
McGaw YMCA

**Eleanor Revelle**  
Alderman  
City of Evanston

**Lisa Robinson**  
Director, Operations  
Erie Evanston/Skokie Health Center

**Brian Scott**  
Fire Chief  
Evanston Fire Department

**Colleen Sheridan**  
Health Services Coordinator  
New Trier High School

**Keith Terry**  
Managing Partner  
Terry Performance Group

**Carol Teske**  
Executive Director  
Childcare Network of Evanston

**Evonda Thomas-Smith**  
Director, Department of Health  
City of Evanston

**Katie Dold White**  
Kenilworth Resident

**Michael Yohanan**  
Vice President, Marketing  
First Bank & Trust

## NorthShore Glenbrook Hospital

**Jill Brickman**  
Township Supervisor  
Northfield Township

**Lara Cummings**  
Assistant Principal  
Glenbrook South High School

**Julie Fleckenstein**  
Social Worker  
Glenview Police Department

**Julie Haenisch**  
School Nurse  
Glenbrook South High School

**Kim Hand**  
Senior Services  
Village of Glenview

**Jonathan Kaspar**  
Health Services Administrator  
Presbyterian Homes

**Jessica Matthiesen**  
School Nurse  
Glenbrook North High School

**Nancy Milota**  
Senior Vice President  
Northbrook Bank & Trust

**Steve Samuelson**  
Executive Director  
Frisbie Senior Center

**Michael Scholl**  
Director of Clinical Services  
The Josselyn Center

**Gary Schumacher**  
Medical Officer  
Glenview Fire Department

**Reverend Kyle Severson**  
Pastor  
St. Philip Lutheran Church

**Craig Solomon**  
Executive Director  
Wesley Child Care Center

**Dana Turban**  
Northfield Resident

**Nancy Vaccaro**  
Social Worker  
Northbrook Police Department

## NorthShore University HealthSystem Community Liaisons

**Hania Fuschetto**  
Manager, Community Relations  
NorthShore Glenbrook and  
Highland Park Hospitals  
[hfuschetto@northshore.org](mailto:hfuschetto@northshore.org)  
(847) 480-2630

**Mark Schroeder**  
Manager, Community Relations  
NorthShore Evanston and  
Skokie Hospitals  
[mschroeder@northshore.org](mailto:mschroeder@northshore.org)  
(847) 933-6004

## NorthShore Highland Park Hospital

**Pablo Alvarez**  
Counselor  
School District 113

**Anne Flanigan Bassi**  
Supervisor  
Moraine Township

**Robbie Boudreau**  
Executive Director  
Faith in Action

**Gayle Byck**  
Board Member  
Deerfield Parent Network

**Scott Coren**  
City Manager  
City of Highwood

**Pam Feinberg**  
Director  
Tri-Con Child Care Center

**William Hansen, LCSW**  
Executive Director  
Family Services of Glencoe

**Megan Hoffman**  
Assistant to the Village Manager  
Village of Glencoe

**Cindy Housner**  
Executive Director  
GLASA

**Lisa Kritz**  
Director of Prevention  
Lake County Health Department

**David Kylo**  
Reverend  
Zion Lutheran Church

**Andrew Lichterman**  
Assistant Village Manager  
Village of Deerfield

**Alesia Margetis**  
Counselor  
School District 113

**Ghida Neukirch**  
City Manager  
City of Highland Park

**Terri Olian**  
Executive Director  
Highland Park Community  
Foundation

**Nancy R. Rotering**  
Mayor  
City of Highland Park

## NorthShore Skokie Hospital

**Barry Bass**  
Village President  
Village of Lincolnwood

**Katrina Belogorsky**  
Community Engagement Librarian  
Skokie Library

**Ken Borre**  
Deputy Chief  
Skokie Fire Department

**Mark Collins**  
Trustee  
Niles Township

**Catherine Counard, MD**  
Director of Health  
Village of Skokie

**Allyson Marks Greenfield**  
Director of Development  
CJE SeniorLife

**Diana Juarez**  
Director  
ELL Parent Center

**Julie Kim**  
Social Worker  
Skokie Police Department

**Ashour Lazar**  
Communications Director  
Assyrian Health Center

**Christine McCall**  
Clinical Director  
Peer Services

**Marcia McMahon**  
Chief Professional Officer  
Northwest Suburban United Way

**Deepa Mehta**  
Director of Programs—Head Start  
Childcare Network of Evanston

**Ann Raney**  
Chief Executive Officer  
Turning Point Behavioral Health  
Center

**Lisa Robinson**  
Director of Operations  
Erie Evanston/Skokie Health Center

**Joi Smith**  
President  
Oakton Community College

**Jim Szczepaniak**  
Community Relations Director  
Niles Township High School  
District 219

ATTACHMENT 9

# Serving as a Generous Neighbor Through Philanthropy

NorthShore has been a force in our community for over 125 years, guided by our mission "to preserve and improve human life" and our commitment to caring for those who are less fortunate.

NorthShore Foundation works to secure charitable donations that enable the organization to help economically disadvantaged members of our community in countless ways with access to healthcare and services they otherwise would not be able to afford. Last year, 18,269 of our neighbors with very limited financial resources or limited healthcare coverage turned to NorthShore for free or discounted care.

A wide array of programs serves neighbors in our NorthShore community who are vulnerable and at risk. From the Perinatal Family Support Center that offers free support to women and their families experiencing challenges related to pregnancy, premature births or perinatal loss to the Reach Out and Read program that supplies new books to children from 6 months to 5 years old at each visit to the Glenbrook Family Care Center and encourages parents to read to their children, NorthShore supports children and families in need.

The Integrative Medicine Sponsor-A-Patient Fund offers free integrative care and treatment, including acupuncture for patients

suffering from chronic diseases and debilitating pain. Integrative medicine therapies are an increasingly valued resource for patients battling chronic pain, particularly in light of the growing opioid crisis.

The Medication Assistance Program offers aid to patients who need help paying for prescription medication. When faced with the costs related to filling and taking a prescription, some patients simply stop taking their medications, take partial doses or try to stretch their medications in other ways. Last year, more than 19,466 prescriptions were filled.

The Kellogg Cancer Center Fund helps cancer patients and their families manage the emotional, practical and financial needs of cancer treatment, helping the most economically vulnerable patients meet basic living needs and enhancing their quality of life.

These and many other programs described throughout this report rely on philanthropic support. Generous donors to NorthShore make a real difference in the lives of others and the health of our communities. Together, we can be a powerful force for change in our communities.

To learn more or to make a tax-deductible donation, please visit [foundation.northshore.org/neighbor](http://foundation.northshore.org/neighbor).

## NorthShore Employees' Giving Spirit

NorthShore employees are generous with their time, talent and treasure, volunteering and donating to a large number of community events. From partnering with large organizations like the American Cancer Society and American Heart Association to field teams at local charity walks, to collecting school supplies and winter coats at drives throughout our hospitals, to donating at regular blood drives, NorthShore employees give back to the community.

Physicians and other clinical staff join medical mission trips around the globe, and employees from every part of our organization promote goodwill through volunteer efforts.

The "Sharing Spirit" awards demonstrate NorthShore's system-wide culture of volunteerism and philanthropy, and acknowledges employees with an annual recognition award ceremony in the fall attended by NorthShore Leadership, the Sharing Spirit winners and a member of their volunteer organization.

Patient Experience and Loyalty Senior Manager Funmi Agbaje-Williams is a 2017 Sharing Spirit winner and a shining example of the volunteer contributions made by NorthShore employees. Agbaje-Williams participates in an annual medical mission trip to some of the poorest, most remote locations in Africa with the Funmi Adewole Foundation. Agbaje-Williams trained to perform vision screening and prescribe reading glasses so she can help alongside the volunteer physicians and nurses who provide care for a variety of chronic conditions, as well as dental and vision needs. Despite having two young children at home and using her own funds and vacation time for the week-long trip, Agbaje-Williams said she receives far more than she gives.



Members of NorthShore's Division of Nephrology participated in the 2017 National Kidney Foundation Walk

"Being part of the medical mission team allows me to help people who literally have no access to medical care. The trips have taken me to remote places that I never thought existed, and knowing that we're addressing needs makes it worthwhile," said Agbaje-Williams. "It's rewarding to be part of something much bigger than myself. The \$500 award from NorthShore made a huge difference to the Foundation, helping us care for more people."

## Evanston Hospital

CHARITY CARE			
	2015	2016	2017
<b>Net Patient Revenue</b>	<b>\$493,138,242</b>	<b>\$511,714,578</b>	<b>\$511,985,214</b>
Amount of Charity Care (charges)	\$28,044,009	\$17,340,131	\$27,759,681
Cost of Charity Care	\$7,250,834	\$6,938,078	\$6,938,078

## Skokie Hospital

CHARITY CARE			
	2015	2016	2017
<b>Net Patient Revenue</b>	<b>\$202,487,834</b>	<b>\$212,229,891</b>	<b>\$213,731,078</b>
Amount of Charity Care (charges)	\$10,194,689	\$10,359,405	\$12,102,094
Cost of Charity Care	\$2,635,857	\$2,628,896	\$3,078,132

## Highland Park Hospital

CHARITY CARE			
	2015	2016	2017
<b>Net Patient Revenue</b>	<b>\$247,290,914</b>	<b>\$251,619,592</b>	<b>\$256,019,252</b>
Amount of Charity Care (charges)	\$8,131,438	9,789,737	\$9,310,648
Cost of Charity Care	\$2,102,399	\$2,484,332	\$2,368,136

## Glenbrook Hospital

CHARITY CARE			
	2015	2016	2017
<b>Net Patient Revenue</b>	<b>\$277,501,890</b>	<b>\$292,266,712</b>	<b>\$288,746,879</b>
Amount of Charity Care (charges)	\$12,799,664	\$14,365,092	\$13,604,314
Cost of Charity Care	\$3,309,378	\$3,645,415	\$3,460,217

After paginating the entire completed application indicate, in the chart below, the page numbers for the included attachments:

INDEX OF ATTACHMENTS		
ATTACHMENT NO.		PAGES
1	Applicant Identification including Certificate of Good Standing	15
2	Site Ownership	16
3	Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.	17
4	Organizational Relationships (Organizational Chart) Certificate of Good Standing Etc.	18
5	Discontinuation General Information Requirements	19
6	Reasons for Discontinuation	21
7	Impact on Access	22
8	Background of the Applicant	26
9	Safety Net Impact Statement	28
10	Charity Care Information	29

E-063-18

# Axel & Associates, Inc.

MANAGEMENT CONSULTANTS

**RECEIVED**

DEC 14 2018

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

by FedEx

December 12, 2018

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson  
Springfield, IL 62761

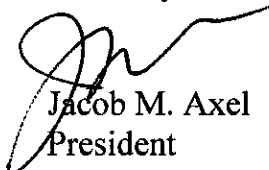
Dear Ms. Avery:

Enclosed please find two copies of a Certificate of Exemption ("COE") application addressing the discontinuation of the inpatient pediatrics unit at Highland Park Hospital.

The application is accompanied by a check, in the amount of \$2,500.00, as a filing fee.

Should any additional information be required, please do not hesitate to contact me.

Sincerely,



Jacob M. Axel  
President

enclosures